

FINAL REPORT OF THE VIRGINIA COMMISSION ON YOUTH

TO THE GOVERNOR AND THE GENERAL ASSEMBLY OF VIRGINIA

Trauma-Informed Care

COMMONWEALTH OF VIRGINIA RICHMOND 2017

MEMBERS OF THE VIRGINIA COMMISSION ON YOUTH

From the Senate of Virginia

Barbara A. Favola, Chair Charles W. Carrico, Sr. David W. Marsden

From the Virginia House of Delegates

Richard L. Anderson Richard P. Bell, Vice Chair Peter F. Farrell Mark L. Keam Daun S. Hester Christopher K. Peace

Gubernatorial Appointments from the Commonwealth at Large

Karrie Delaney Deirdre S. Goldsmith Christian Rehak Esq.

Commission on Youth Staff

Amy M. Atkinson, Executive Director Will Egen, Senior Policy Analyst

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I. Authority

The Commission on Youth is established in the legislative branch of state government. Section 30-174 of the *Code of Virginia* directs the Commission on Youth to "...study and provide recommendations addressing the needs of and services to the Commonwealth's youth and their families." This section also directs the Commission to "...encourage the development of uniform policies and services to youth across the Commonwealth and provide a forum for continuing review and study of such services."

Section 30-175 of the *Code of Virginia* outlines the powers and duties of the Commission on Youth and directs it to "[u]ndertake studies and to gather information and data in order to accomplish its purposes as set forth in § 30-174, and to formulate and report its recommendations to the General Assembly and the Governor."

In fulfilling its duty as set forth in the *Code of Virginia*, the Virginia Commission on Youth, in partnership with the L. Douglas Wilder School of Government and Public Affairs at Virginia Commonwealth University, hosted its sixth Family Impact Seminar on May 24, 2017 on the Adverse Effects of Childhood Trauma. This report summarizes the activities of the Commission on Youth related to its work on trauma-informed care.

II. Members Appointed to Serve

The Commission on Youth is a standing legislative commission of the Virginia General Assembly. It is comprised of twelve members: six Delegates, three Senators and three citizens appointed by the Governor.

Members of the Virginia Commission on Youth are: Senator Barbara A. Favola, Arlington, Chair Senator Charles W. "Bill" Carrico, Sr., Galax Senator David W. Marsden, Burke Delegate Richard L. Anderson, Woodbridge Delegate Richard P. "Dickie" Bell, Staunton, Vice Chair Delegate Peter F. Farrell, Richmond Delegate Mark L. Keam, Vienna Delegate Daun S. Hester, Norfolk Delegate Christopher K. Peace, Mechanicsville Karrie Delaney, Chantilly Deirdre S. Goldsmith, Abingdon Christian Rehak, Esq., Radford

III. Executive Summary

The Virginia Commission on Youth, in partnership with the L. Douglas Wilder School of Government and Public Affairs at Virginia Commonwealth University, hosted a Family Impact Seminar on May 24, 2017 on the Adverse Effects of Childhood Trauma. This report summarizes the activities of the Commission on Youth related to its work on trauma-informed care during the 2017 study year. Approximately 160 participants attended the Seminar, including legislators, members of the executive branch, local officials, educators, advocacy groups, service providers, higher education professionals, and stakeholders. Seminar participants learned that youth exposed to trauma have a greater risk of experiencing disease, violence, homelessness, and criminal justice involvement.

As a result of the Seminar and further study on trauma-informed care, the Commission developed draft recommendations that were presented at the September 20, 2017 meeting. After receiving public comment on these recommendations, at the November 8, 2017 meeting, the Commission approved the following recommendations:

Recommendation 1 – Trauma-Informed Care Interagency Workgroup

Request the Governor to include in the proposed biennial budget, language directing the Office of the Secretary of Health and Human Resources, in cooperation with the Office of the Secretary Education, to create a Trauma-Informed Care workgroup. The workgroup shall include representatives from the Department of Social Services, the Department of Behavioral Health and Developmental Services, the Department of Criminal Justice Services, the Department of Juvenile Justice, the Department of Education, the Office of Children's Services, the Department of Medical Assistance Services, the Virginia Department of Health, the Family and Children's Trust Fund of Virginia, other state agencies as needed, stakeholders, researchers, community organizations and representatives from impacted communities. The workgroup shall (i) develop a shared vision and definition of trauma-informed care for Virginia; (ii) examine Virginia's applicable child and family-serving programs and data; (iii) develop an implementation plan for data-sharing; (iv) develop strategies to build a trauma-informed system of care for children and families across the Commonwealth; (v) identify indicators to measure progress; (vi) identify workforce development opportunities around evidence-based and best practices; and (vii) identify needed professional development/training in trauma-informed practices for all child-serving professionals. In addition, the workgroup shall explore opportunities, including the creation of public/private partnerships to expand trauma-informed care throughout the Commonwealth. The Secretary of Health and Human Resources and the Secretary of Education shall report to the Chairman of the Senate Finance and House Appropriations Committees and the Virginia Commission on Youth by December 15 of each year. Include an appropriation of \$150,000 each year for staff support to coordinate and carry out the duties of the workgroup.

Recommendation 2 – Establish a Small Grants Program

Request the Governor to include in the proposed biennial budget a General Fund appropriation of \$250,000 to serve as a dollar for dollar match for private, foundation and nonprofit money raised to support a grants program of the Family and Children's Trust Fund (FACT). These dollars shall fund a competitive small grants program to prevent, mitigate or help children ages 0-6 recover from Adverse Childhood Experiences across the state.

Recommendation 3 – Virginia's Tiered Systems of Support

Request the Governor to include in the proposed biennial 2018 budget, a General Fund appropriation of \$250,000 to increase the existing General Fund appropriation to the Department of Education's Virginia's Tiered Systems of Supports directing the additional funds to support Title I and Accreditation Denied Schools.

IV. Background

The Commission on Youth received a presentation from Dr. Allison Sampson-Jackson at the October 20, 2016 meeting on how to build trauma-informed communities in Virginia. Using the Substance Abuse and Mental Health Services Administration's definition, individual trauma results from "an event, series of events, or set of circumstances that is experienced by an individual as physically or emotionally harmful or life threatening and that has lasting adverse effects on the individual's functioning and mental, physical, social, emotional, or spiritual well-being." Dr. Sampson-Jackson outlined the consequences of exposure to violence during childhood. Adverse Childhood Experiences (ACEs) and how ACEs influence health, learning, and unhealthy behaviors later in life were discussed. In addition, Dr. Sampson-Jackson detailed the long-term consequences of ACEs including additional child and adult medical costs, productivity losses, child welfare costs, criminal justice costs, and special education costs. The importance of resilience was discussed in combating the effects of childhood trauma. At the conclusion of the presentation, the Commission agreed to request that Virginia Commonwealth University consider selecting Adverse Childhood Experiences as the topic for next year's Family Impact Seminar. A letter was sent to Virginia Commonwealth University with this request which received a favorable response.

At the Commission on Youth meeting on May 24, 2017, the Commission, in partnership with the L. Douglas Wilder School of Government and Public Affairs at Virginia Commonwealth University, hosted a Family Impact Seminar on the Adverse Effects of Childhood Trauma. Approximately 160 participants attended the Seminar, including legislators, members of the executive branch, local officials, educators, advocacy groups, service providers, higher education professionals, and stakeholders. Seminar participants learned that youth exposed to trauma have a greater risk of experiencing disease, violence, homelessness, and criminal justice involvement.

The Commission members, invited guests, and seminar participants received the following presentations at the Family Impact Seminar. Presentations may be found in the appendix.

The Impact of Adverse Childhood Experiences (ACEs) Allison Jackson, Ph.D., LCSW, CSOTP Director, System of Care, Magellan of Virginia

Addressing Trauma's Medical Impact Michel Aboutanos, MD, MPH, Professor of Surgery, VCU School of Medicine Chair, VCU Division of Acute Care Surgical Services Medical Director, VCU Trauma Center, VCU Medical Center

Sexual Victimization of Children Christina Mancini, Ph.D. Associate Professor, L. Douglas Wilder School of Government and Public Affairs, Virginia Commonwealth University Trauma among Youth in Corrections Hayley Cleary, Ph.D. Assistant Professor, L. Douglas Wilder School of Government and Public Affairs, Virginia Commonwealth University

Seminar participants learned that youth exposed to trauma have a greater risk of experiencing disease, violence, homelessness, and criminal justice involvement. The Family Impact Seminar speakers provided participants with an array of recommendations with the goal of preventing and addressing childhood trauma. Presenters offered suggestions in providing services and supports to children who have experienced trauma; addressing trauma in the medical community; increasing the awareness of sexual victimization of children; and understanding trauma experienced by youth in corrections.

Following the Seminar, the Commission sent letters to members of the Governor's Children's Cabinet highlighting recommendations presented by the seminar speakers. In addition, the Commission requested a presentation from the Children's Cabinet on traumarelated initiatives. Specifically, the Commission requested information on any legislative or budgetary actions that may be necessary to implement strategies in preventing or addressing childhood trauma and its impacts. At the Commission's September 20, 2017 meeting, the Secretary of Health and Human Resources, William Hazel, and the Secretary of Education, Dietra Trent, provided the Commission with an update of the activities of the Children's Cabinet. Their presentation may be found in Appendix E. Following their update, Commission staff presented draft recommendations for trauma-informed care.

V. Findings and Recommendations

After presentation of the findings and recommendations at the Commission's September 20, 2017 meeting and receipt of public comment, the Commission on Youth approved the following recommendations at the November 8 meeting:

<u>Findings:</u>

A trauma-informed care interagency workgroup is needed to assist in the development of a trauma-informed system in Virginia. All impacted state agencies, along with stakeholders, researchers, community organizations and representatives from impacted communities should be included in this effort.

Recommendation 1

Request the Governor to include in the proposed biennial budget, language directing the Office of the Secretary of Health and Human Resources, in cooperation with the Office of the Secretary Education, to create a Trauma-Informed Care workgroup. The workgroup shall include representatives from the Department of Social Services, the Department of Behavioral Health and Developmental Services, the Department of Criminal Justice Services, the Department of Juvenile Justice, the Department of Education, the Office of Children's Services, the Department of Medical Assistance Services, the Virginia Department of Health, the Family and Children's Trust Fund of Virginia, other state agencies as needed, stakeholders, researchers, community organizations and representatives from impacted communities. The workgroup shall (i) develop a shared vision and definition of trauma-informed care for Virginia; (ii)

examine Virginia's applicable child and family-serving programs and data; (iii) develop an implementation plan for data-sharing; (iv) develop strategies to build a trauma-informed system of care for children and families across the Commonwealth; (v) identify indicators to measure progress; (vi) identify workforce development opportunities around evidence-based and best practices; and (vii) identify needed professional development/training in trauma-informed practices for all child-serving professionals. In addition, the workgroup shall explore opportunities, including the creation of public/private partnerships to expand trauma-informed care throughout the Commonwealth. The Secretary of Health and Human Resources and the Secretary of Education shall report to the Chairman of the Senate Finance and House Appropriations Committees and the Virginia Commission on Youth by December 15 of each year. Include an appropriation of \$150,000 each year for staff support to coordinate and carry out the duties of the workgroup.

Findings:

A small grants initiative is need to support communities in developing trauma-informed systems and services.

Recommendation 2

Request the Governor to include in the proposed biennial budget a General Fund appropriation of \$250,000 to serve as a dollar for dollar match for private, foundation and nonprofit money raised to support a grants program of the Family and Children's Trust Fund (FACT). These dollars shall fund a competitive small grants program to prevent, mitigate or help children ages 0-6 recover from Adverse Childhood Experiences across the state.

Findings:

Schools play a critical role in providing trauma-informed services to students and families. Virginia's Tiered Systems of Supports provides training, technical assistance, and on-site coaching to public school teachers and administrators on the implementation of positive behavioral interventions and supports program. This programming addresses both the academic and behavioral needs of students including students impacted by trauma, improves school climate, and reduces disruptive behavior in the classroom.

Recommendation 3

Request the Governor to include in the proposed biennial 2018 budget, a General Fund appropriation of \$250,000 to increase the existing General Fund appropriation to the Department of Education's Virginia's Tiered Systems of Supports directing the additional funds to support Title I and Accreditation Denied Schools.

VI. Acknowledgments

The Virginia Commission on Youth extends special appreciation to the members of the Advisory Group and to the following for their assistance on this initiative:

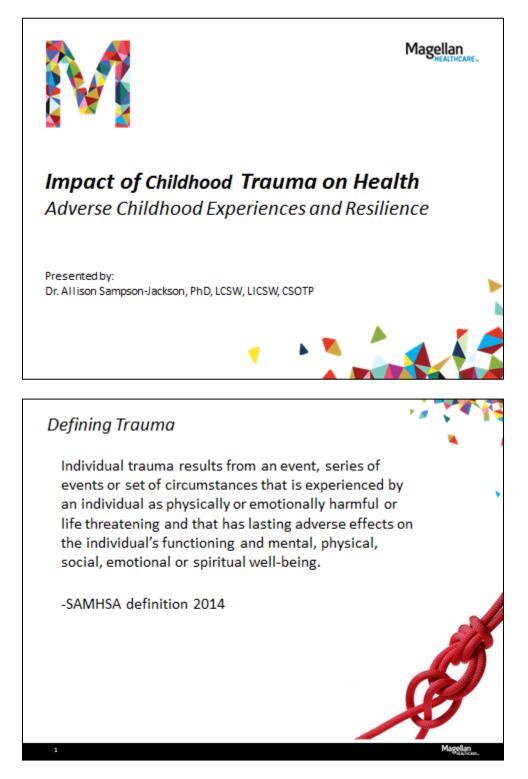
Integration Solutions Allison Jackson, Chief Executive Officer

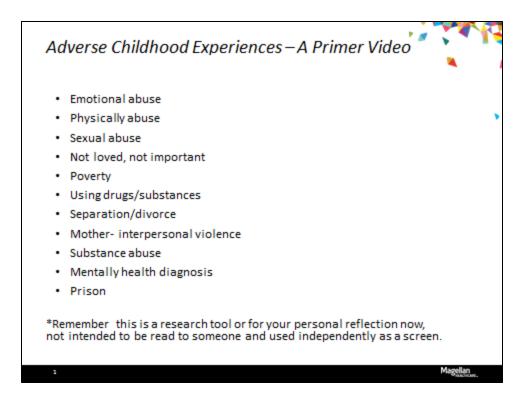
Virginia Department of Behavioral Health and Developmental Services Stacy Gill, Behavioral Health Community Services Director Holly Mortlock, Policy Director

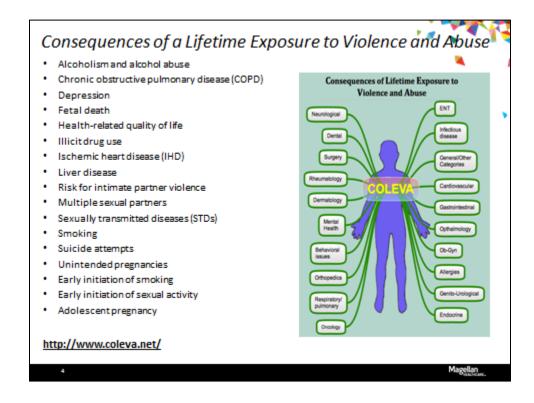
Virginia Department of Social Services Nicole Poulin, Executive Director of Family and Children's Trust Fund of Virginia

Virginia Governor's Children's Cabinet Daniela Lewy, Executive Director William Hazel, Secretary of Health and Human Resources Dietra Trent, Secretary of Education

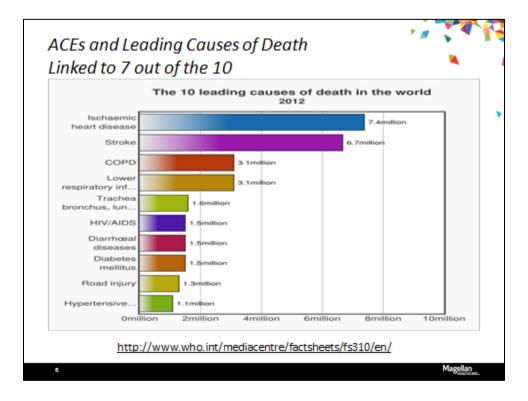
Voices for Virginia's Children Emily Griffey, Policy Director







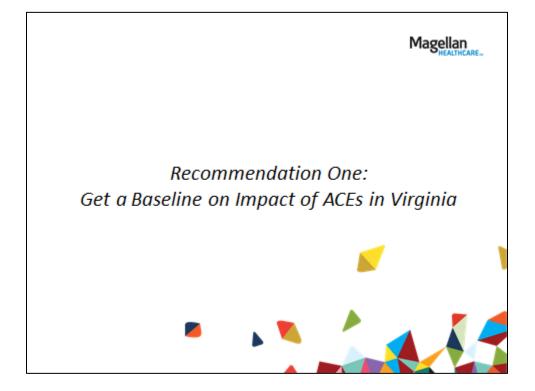
ACE Score	Risk
4	 260% more likely to develop COPD
	 500% more likely to develop alcoholism
	- Females are 500% more likely to become victims of domestic violence
	 Females are almost 900% more likely to become victims of rape
	 242% more likely to smoke
	 222% more likely to become obese
	 357% more likely to experience depression
	 443% more likely to use illicit drugs
	 1133% more likely to use injected drugs
	 298% more likely to contract an STD
	 1525% more likely to attempt suicide
	 555% more likely to develop alcoholism
6	- 250% more likely to become adult smoker
	 A male child with an ACE score of 6 has a 4,600% increase in the
	likelihood that he will become an IV drug user later in life
	 More likely to die 20 years younger than a person with no ACEs
7	 Adult suicide attempts increased 3,000%
	 Childhood and adolescent suicide attempts 5,100%
	 5,000% more likely to develop hallucinations
	 Increased the risk of suicide attempts 51-fold among
	children/adolescents
	 Increased risk of suicide attempts 30-fold among adults

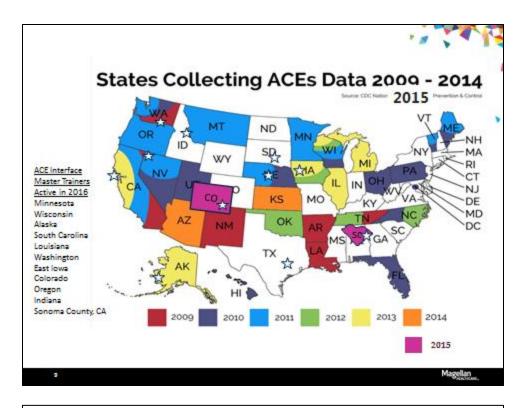


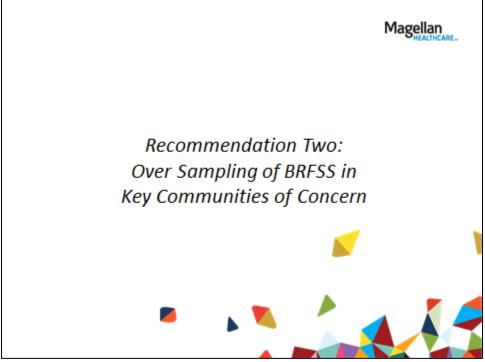
Recommendations for Improving Youth and Family Health

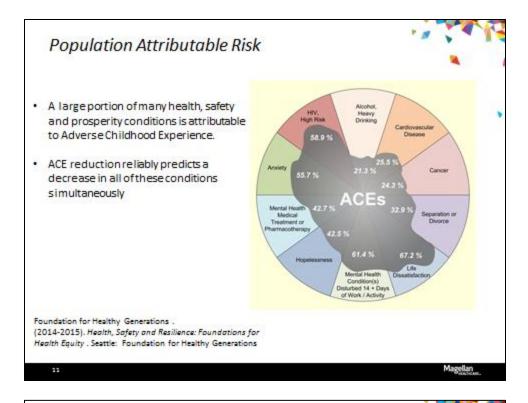
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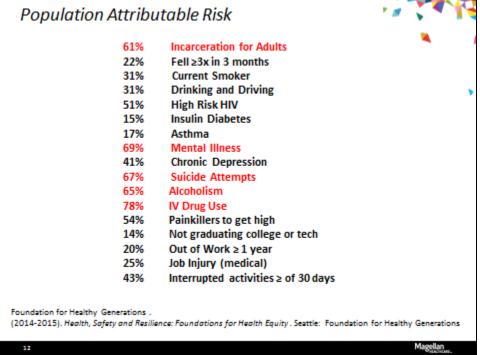
#1 – Get a Baseline on Impact of ACEs in Virginia	VDH- BRFSS added 2016
#2 - Over Sampling of BRFSS in key communities of concern	Norfolk, Petersburg, & Richmond 2017
#3 - Coordinate Cross System Data Collection to Focus Health Response	Lora Porter & Walla Walla WA work
#4 – Integrate ACEs Professional Development Plan across all Health & Human Services Systems	ACEs Interface
#5 - Preventative Strategies for Next Generation Health	Washington NEAR HV Funding
#6 – Engage Hospitals in Preventative HealthCare Approaches	Bounce Back Campaign funding
#7 - Require Pediatricians to Screening for ACEs	CYW-ACEs Q
#8 – Integrate Trauma Informed Care into all 3 tiers of Schools	VTSS and DC model
#9 – Create Responsive HealthCare Systems for Super Utilizers via Enhanced Care Coordination	Camden Healthcare/Dr. Brenner Pilot Funding
#10 – Integrate Trauma Informed Care into Jail Screening and Programs while Enhancing Care Coordination	HARP program replication
7	Magellan

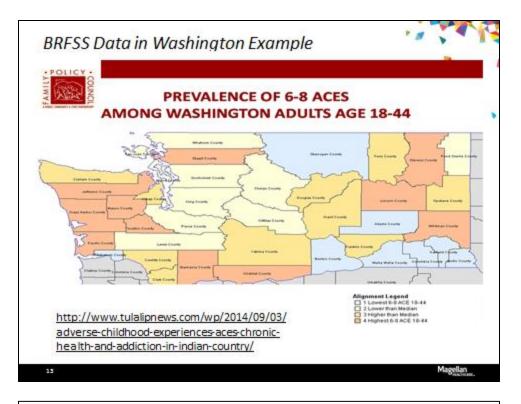


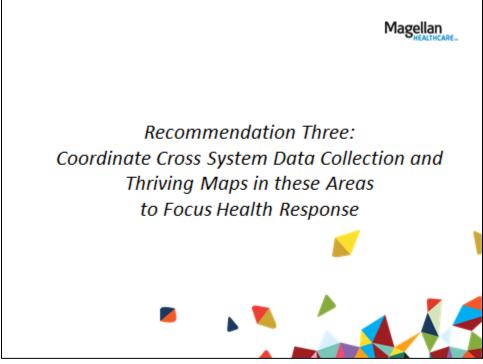




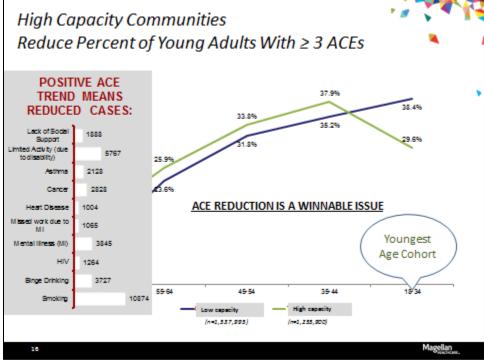


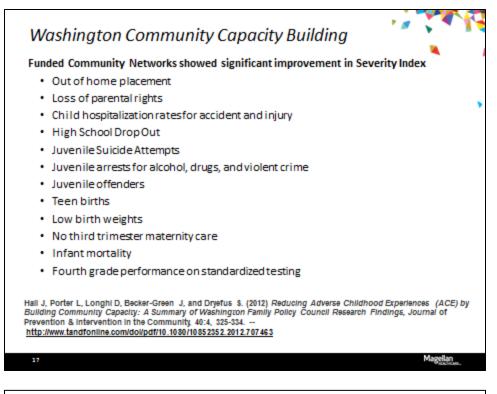




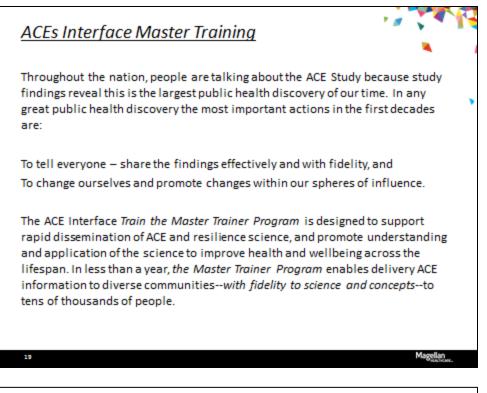




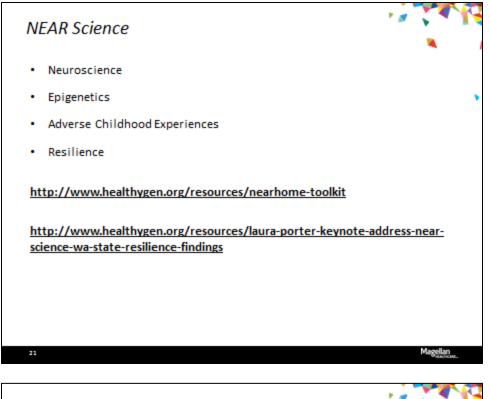


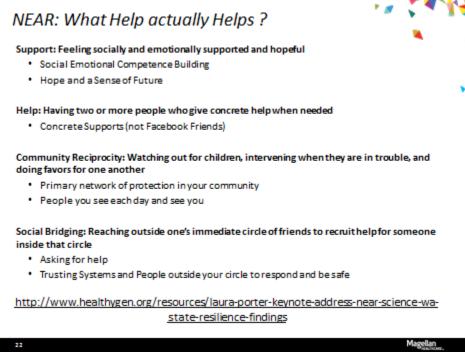


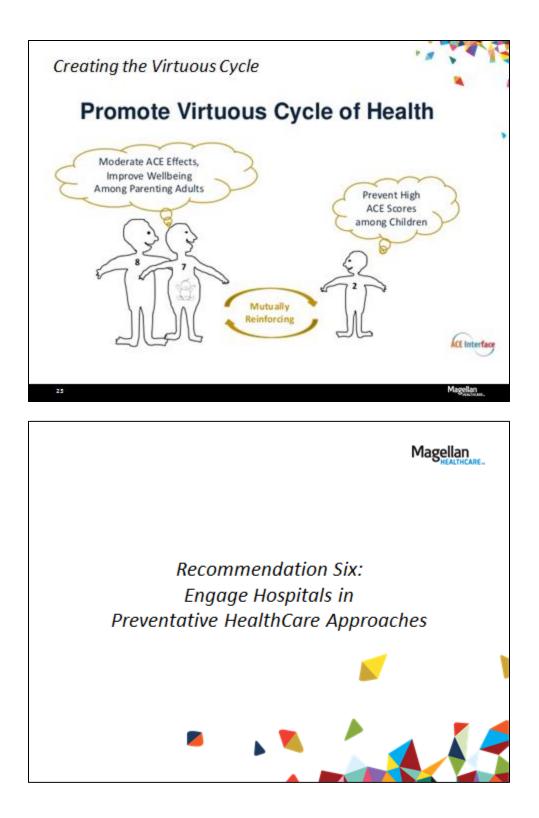


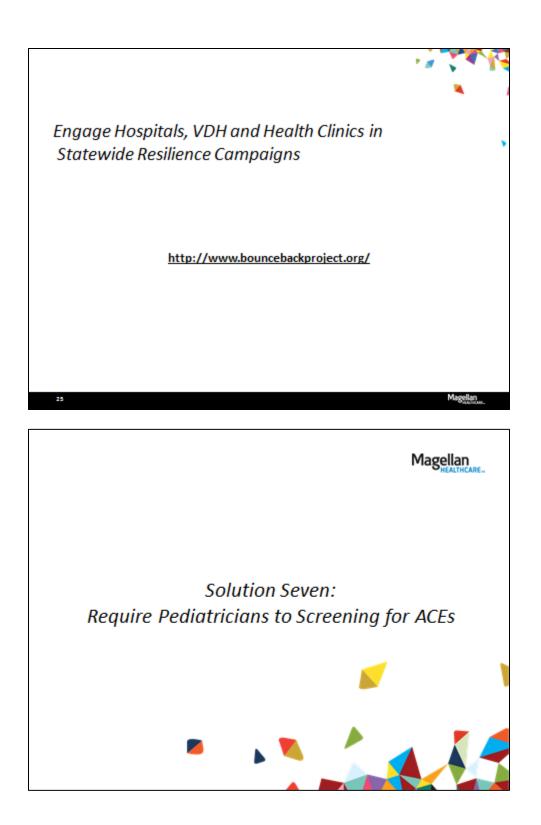


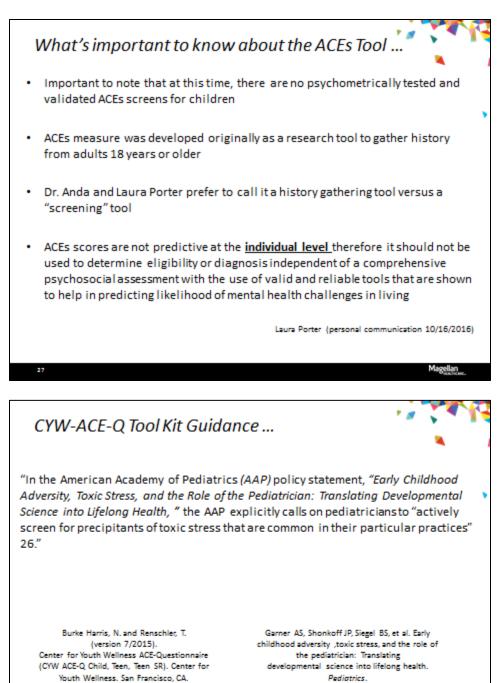










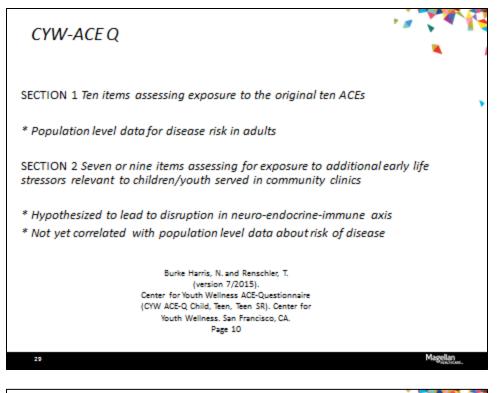


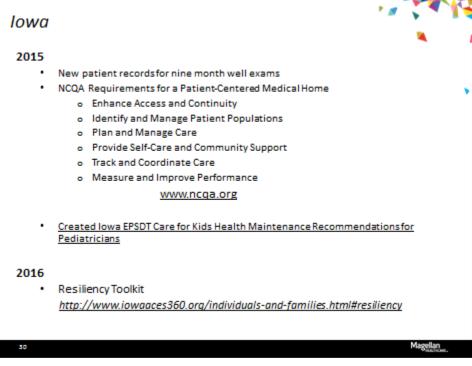
Pediatrics. 2011;129(1):e224-e231

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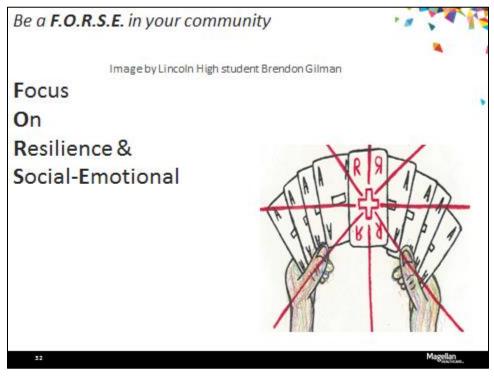
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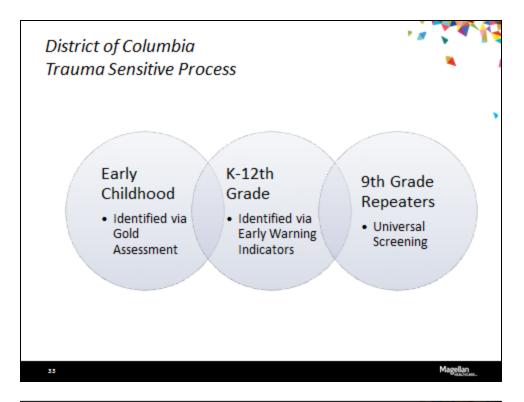
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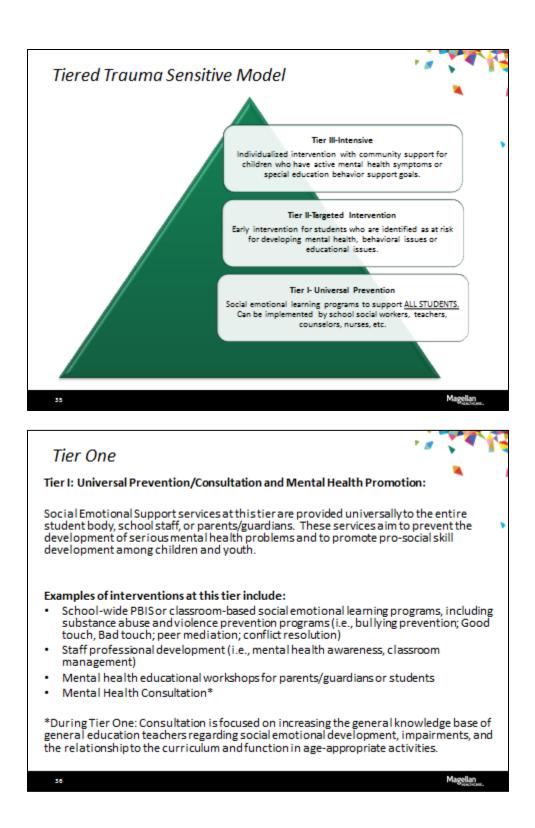


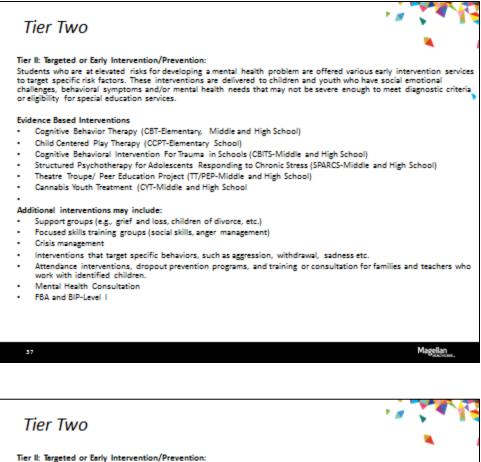






Screening for MH and Trauma					
Early Warning Indicators	On-Track	Sliding	Off-Track		
	(Tier I)	(Tier II)	(Tier III)		
SCHAVIOR	Ne Office Discipline Aefonds (ODR)er suspensions	2-3 COMs and/or 1 suspension	3+ 00%s and/or 2+ susponsions		
ATTENDANĆE	missed < 5% instructional days	missed 2 5-9% instructional days	2 10% instructional days		
ACADEMICS: READING and Math	Above Proficient or Proficient on intoim assessment	Edow Proficient	Per Sclow Proficient		





Students who are at elevated risks for developing a mental health problem are offered various early intervention services to target specific risk factors. These interventions are delivered to children and youth who have social emotional challenges, behavioral symptoms and/or mental health needs that may not be severe enough to meet diagnostic criteria or eligibility for special education services.

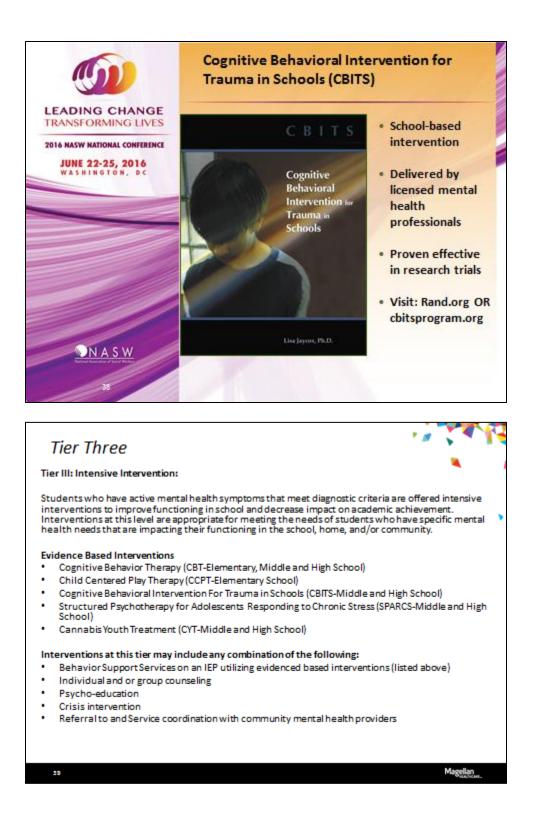
Evidence Based Interventions

- Cognitive Behavior Therapy (CBT-Elementary, Middle and High School)
- Child Centered Play Therapy (CCPT-Elementary School)
- Cognitive Behavioral Intervention For Trauma in Schools (CBITS-Middle and High School)
- Structured Psychotherapy for Adolescents Responding to Chronic Stress (SPARCS-Middle and High School)
- Theatre Troupe/ Peer Education Project (TT/PEP-Middle and High School)
- Cannabis Youth Treatment (CYT-Middle and High School

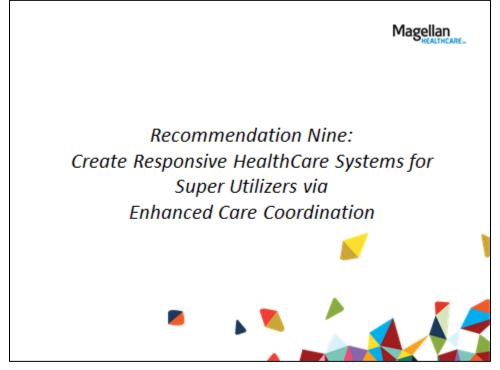
Additional interventions may include:

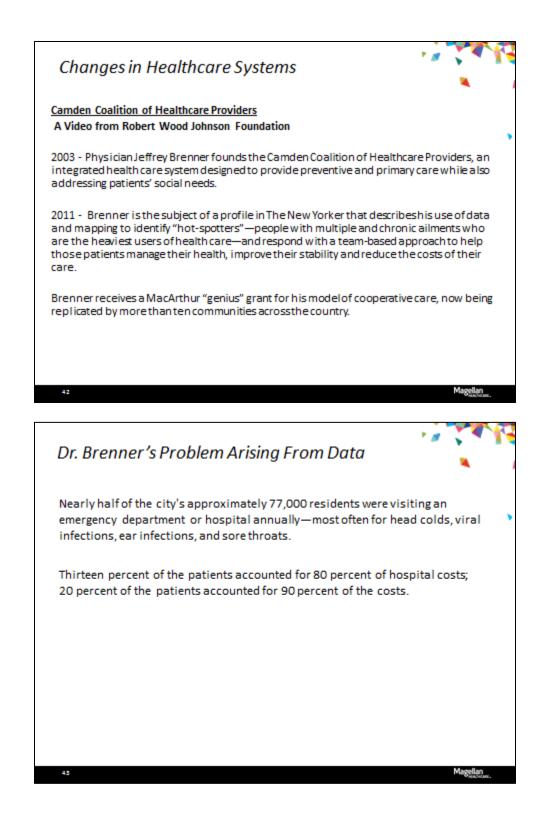
- Support groups (e.g., grief and loss, children of divorce, etc.)
- Focused skills training groups (social skills, anger management)
- Crisis management
- Interventions that target specific behaviors, such as aggression, withdrawal, sadness etc.
- Attendance interventions, dropout prevention programs, and training or consultation for families and teachers who work with identified children.
- Mental Health Consultation

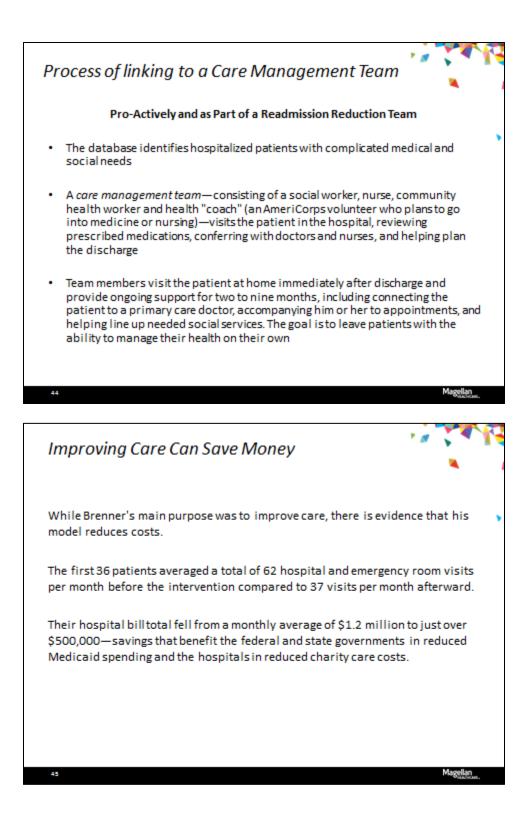


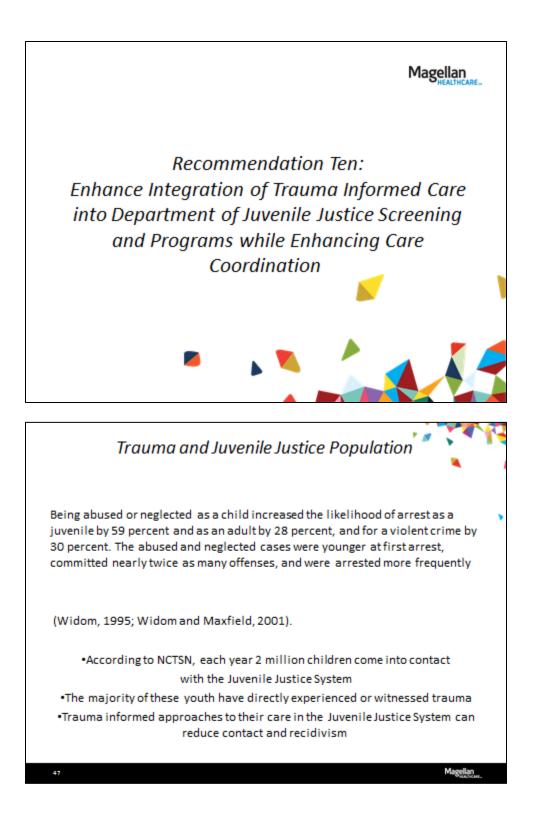










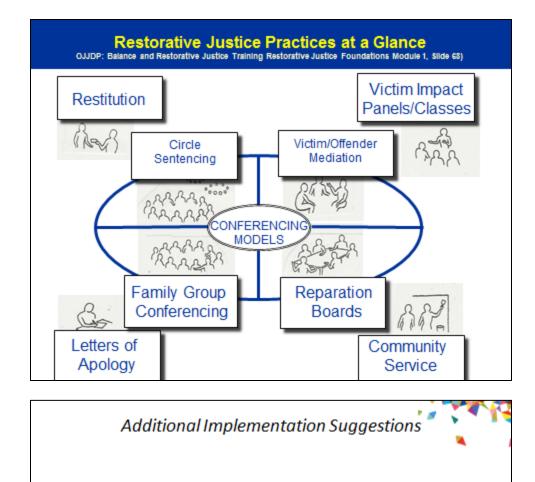


Crime is a wound



Justice should be healing



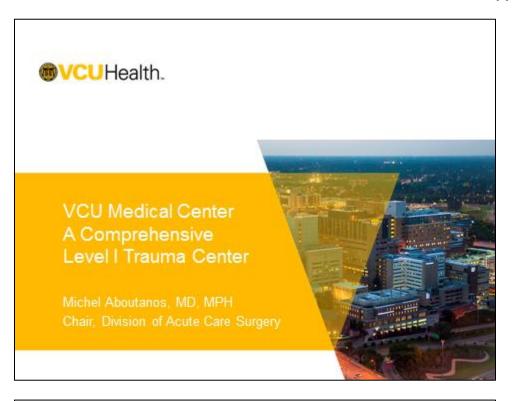


- Continued enhancement of Positive Youth Development (PYD) Models focusing on protective factors and assets of youth
- Incorporation of Restorative Practices and Restorative Justice Models across the Department of Juvenile Justice Continuum
- Incorporation of Trauma Informed Organizational Assessments across continuum of services offered

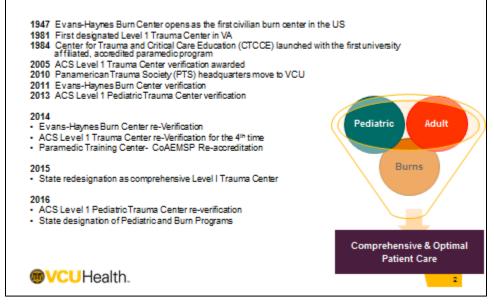
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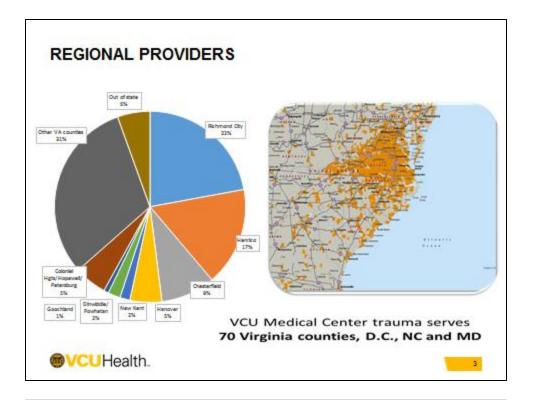


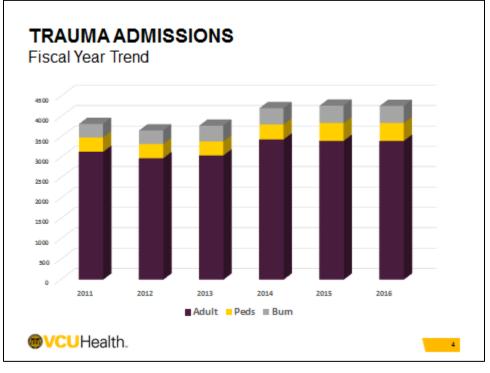
Appendix B

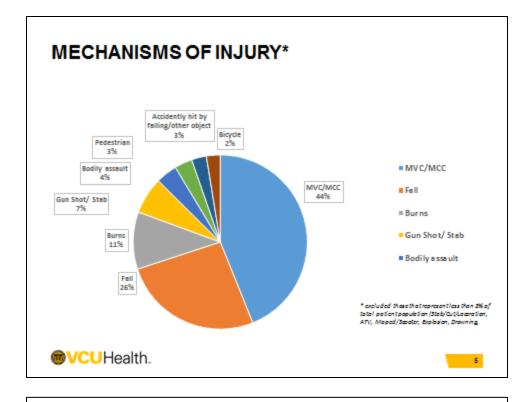


30 YEARS OF EXCELLENCE & LEADERSHIP IN TRAUMA CARE

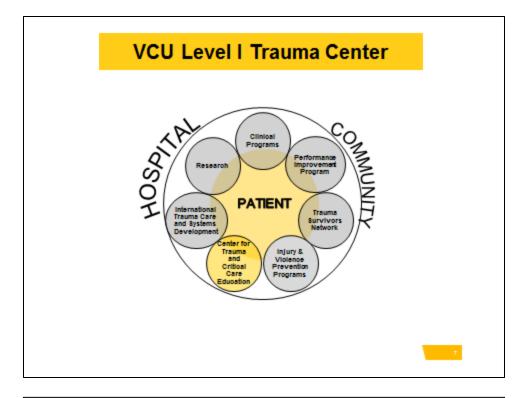


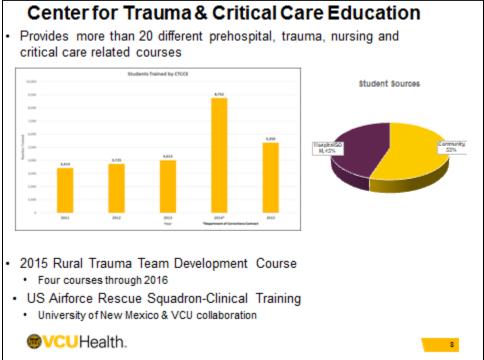




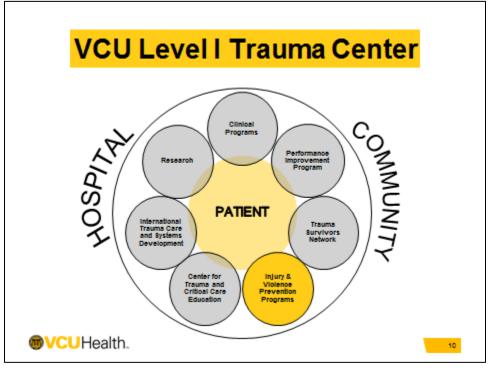


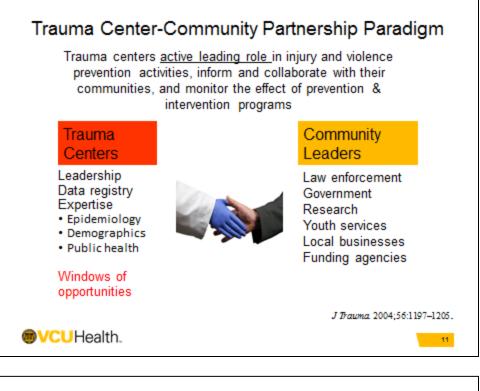




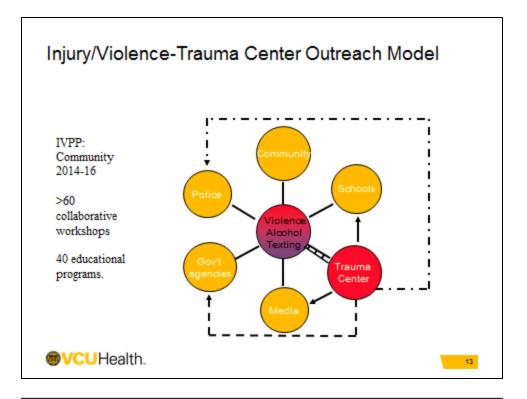


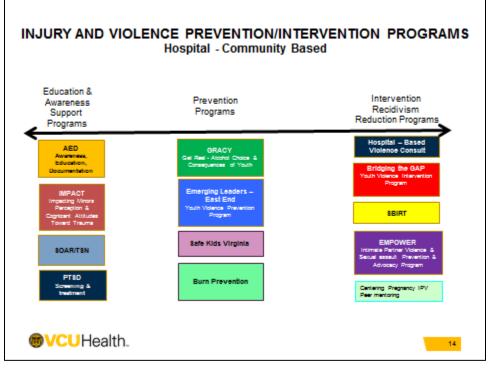




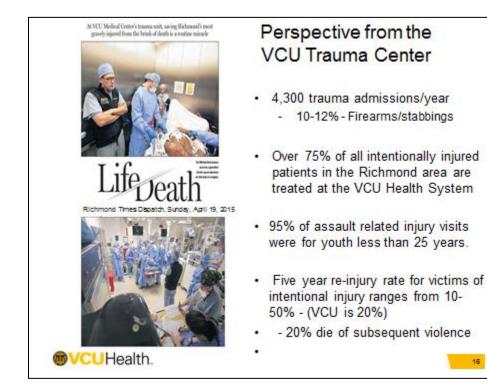








Why For Viole Preven	nce ition?		and youth exce	eeds state
Homicide Fi		& Rates 2013	, 0-24 Years	
	C	ld		
Location	Deaths	Population	Crude Rate per 100,000	
Location Richmond City ⁽²⁾	20240408			
	Deaths	Population		



BRIDGING THE GAP

In-hospital intervention with community case management

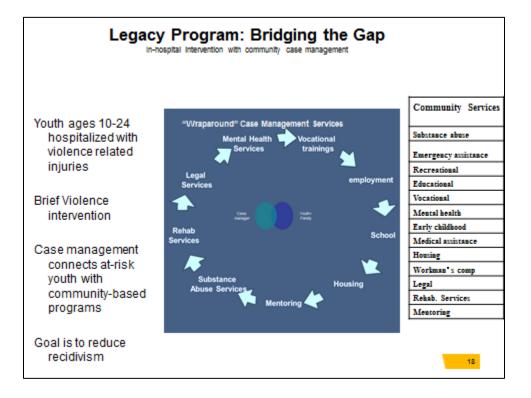
Youth Violence Reduction Program for youth hospitalized with violence related injuries

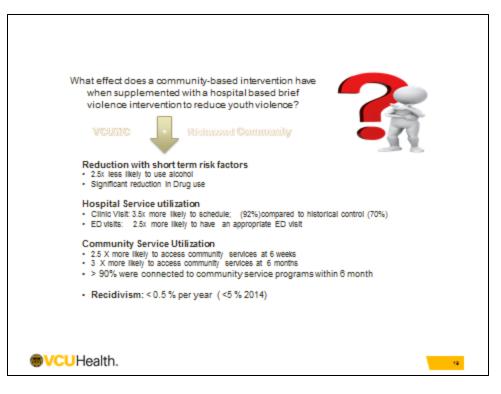
Intervention program Goal is to reduce recidivism Channel at risk youth into programs promoting safe behaviors



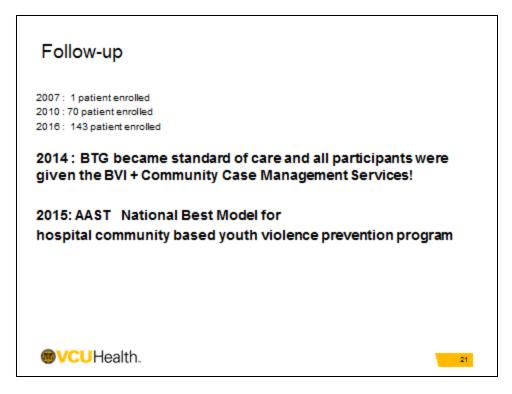
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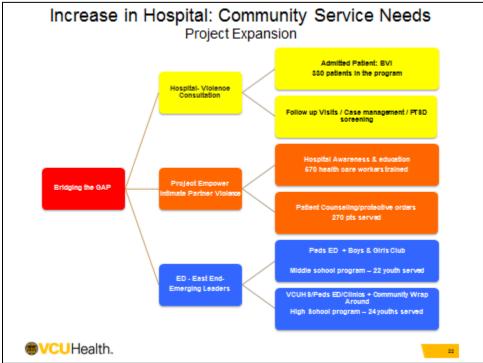


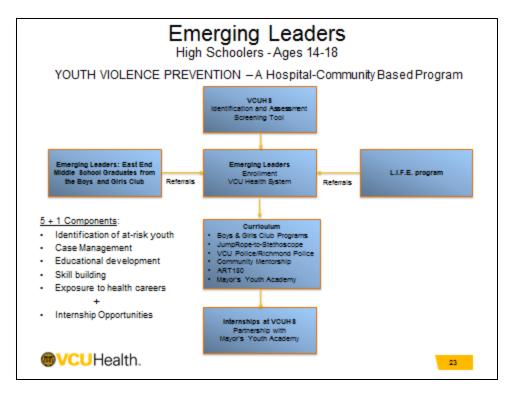




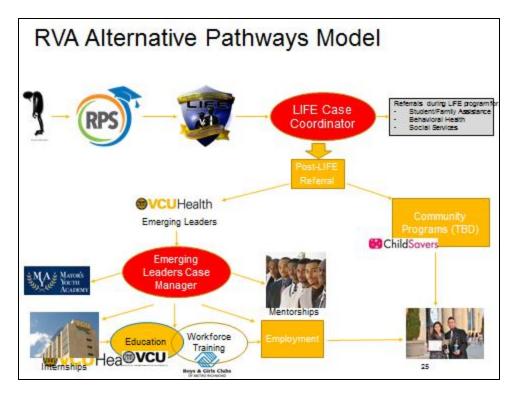


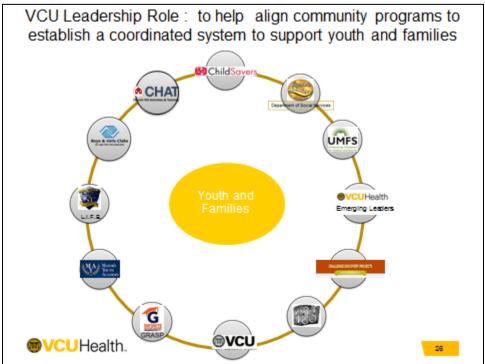


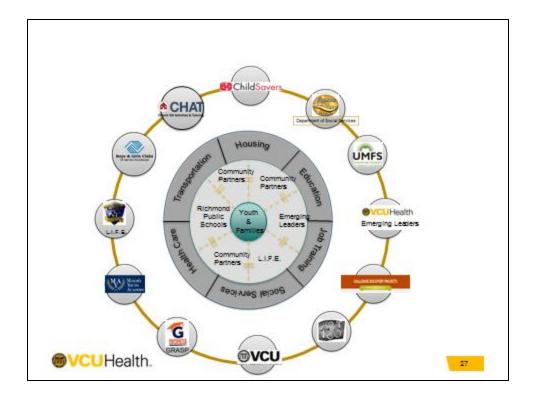


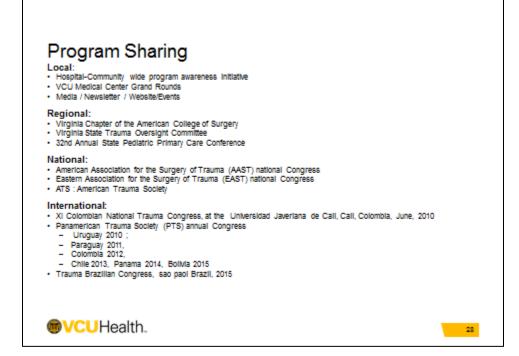


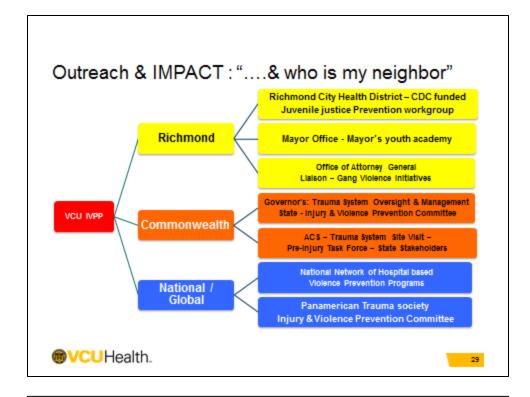






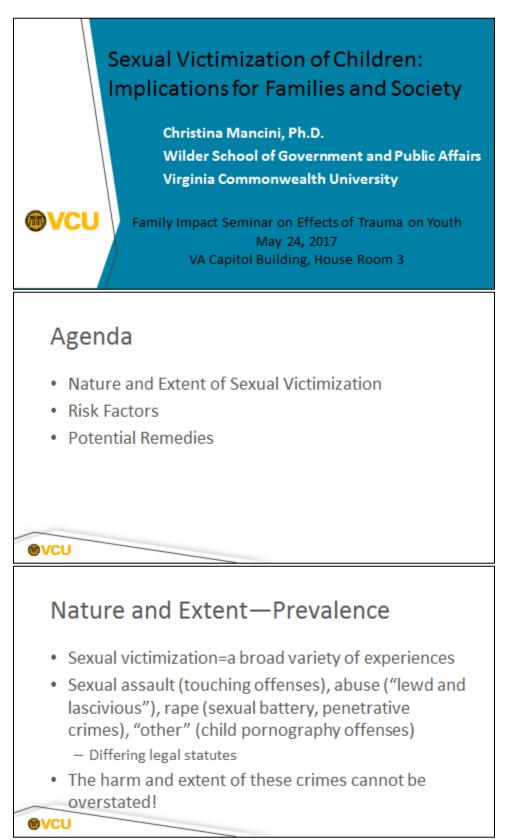


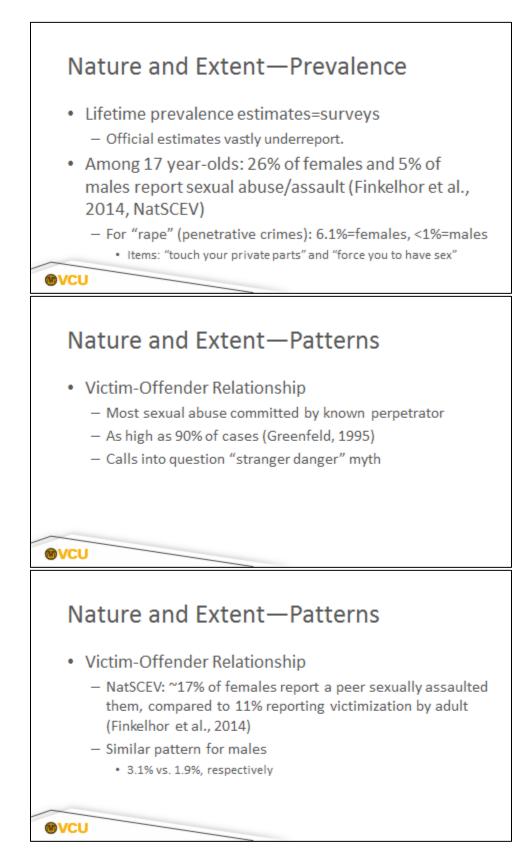


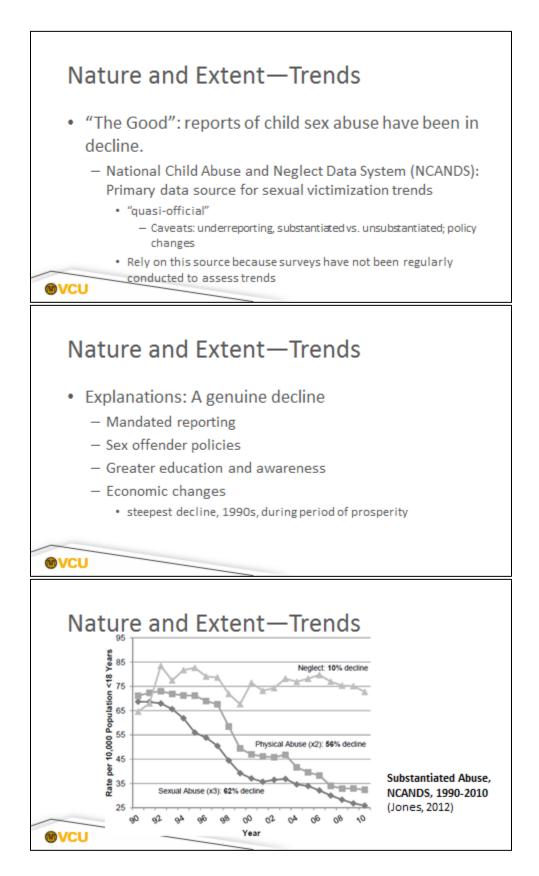


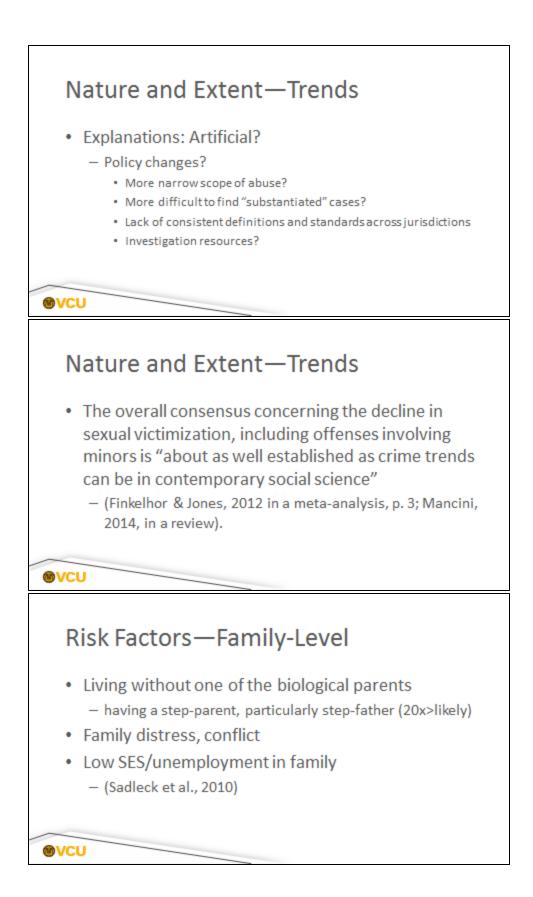


Appendix C







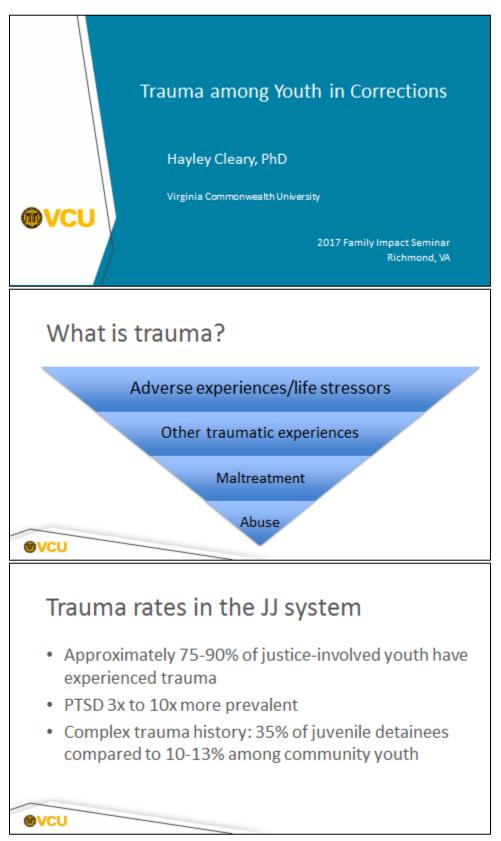


Risk Factors—Child-Level

- Being female
- Reporting "extremely punitive discipline" or abuse
- Perceived as "quiet," "passive," or "lonely" (from perpetrator surveys)
- Witnessing other forms of abuse in the household or across social networks

VCU

Appendix D



Symptoms and manifestations

- Spontaneous memories/flashbacks
- Heightened arousal
- Avoidance behaviors
- Persistent negative thoughts
- Severe negative emotions

OVCU

Polyvictimization

Multiple forms

- 1. Repeated/continuous traumatic incidents
- Experiencing multiple types of trauma

Adapt to survive

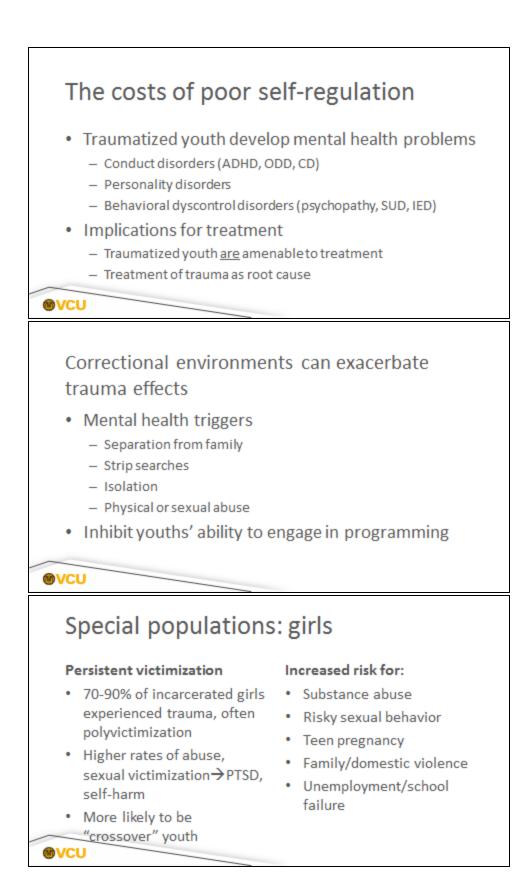
- Aggression
- Risk-taking/impulsivity
- Self-medication
- Hypervigilance
- Isolation
- Affiliation with delinquent peers

OCC

Trauma and adolescent development

- The "plastic" brain
- · Trauma interferes with self-regulation
 - Focus one's attention
 - Awareness of environment and own physical/emotional states
 - Learn from the past to adapt to the present
 - Maintain a balanced emotional state

OCC



Girls: correctional challenges

- Housing
- Sexual abuse
- Inappropriate/insufficient programming
- · Medical health/basic needs

OVCU

Special populations: LGBTQ youth

Victimization → JJ system

- Chronic truancy (to escape harassment)
- Running away (abuse at home)
- Survival crimes (e.g., prostitution)

Increased risk for:

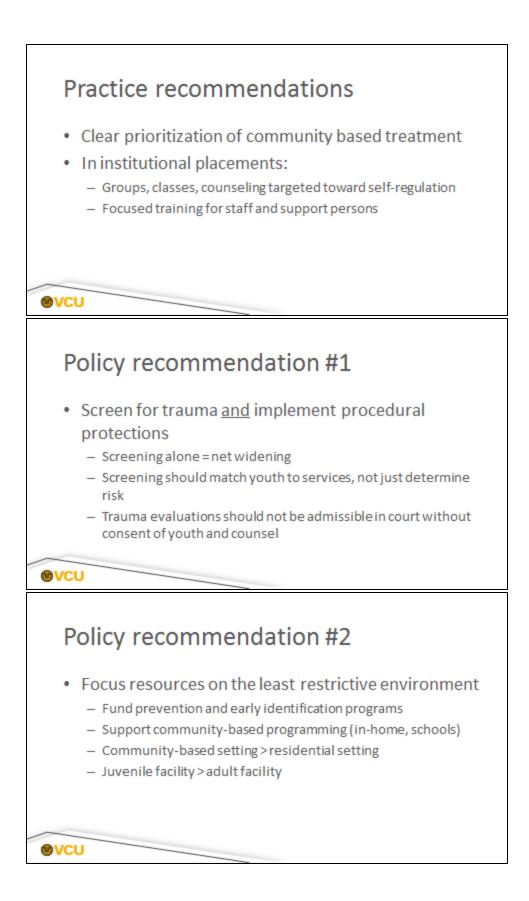
- Peer/family rejection and/or abuse
- Homelessness
 - Victimization at school

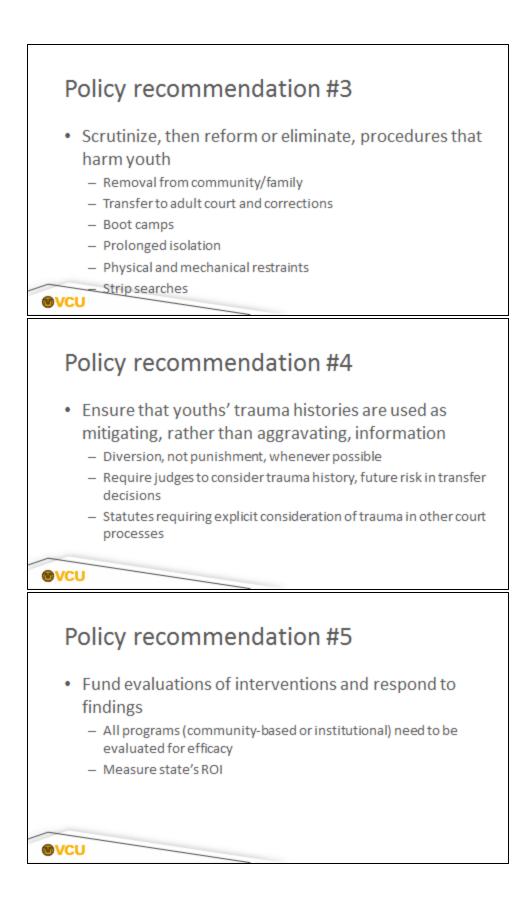
VCU

VCU

LGBTQ youth: correctional challenges

- Housing
- Further victimization
- · Inappropriate use of solitary confinement





Concluding thoughts

Build on VA's progress!

- Trauma-informed model touches all aspects of system involvement
 - Law enforcement
 - Intake/screening
 - Diversion
 - Secure confinement

Ultimate (shared) goals:

- Reduce recidivism
- Promote positive youth development
- Create law-abiding, community-engaged citizens

Thank you for your commitment to Virginia's youth

hmcleary@vcu.edu

OVCU

OVCU

Gender differences

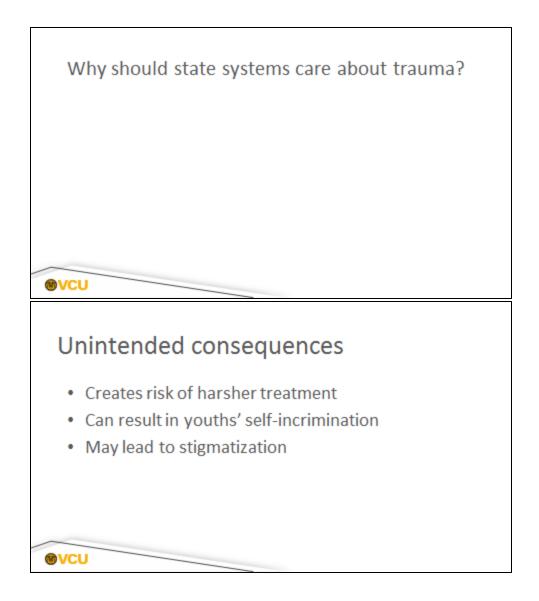
Girls

OCC

- PTSD
- Anxiety
- Depression
- Eating disorders

Boys

- Aggression
- Delinquency
- Substance abuse



Children's Cabinet Presentation to Commission on Youth

William A. Hazel, Jr., Secretary of Health and Human Resources Dietra Y. Trent, Secretary of Education September 20, 2017





The Leadership



William A. Hazel, Jr., Co-Chair Secretary of Health & Human Resources



Dietra Y. Trent, Co-Chair Secretary of Education



Dorothy McAuliffe First Lady of Virginia



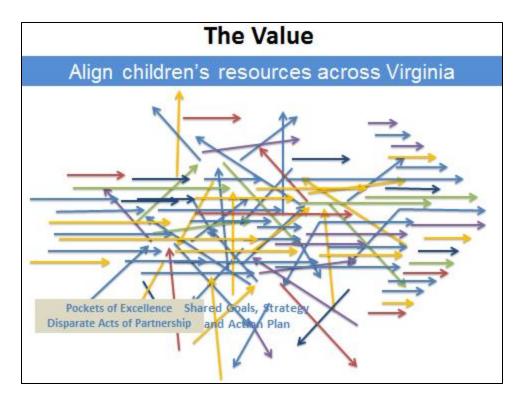
Brian Moran Secretary of Public Safety & Homeland Security



Todd Haymore Secretary of Commerce & Trade

Ralph Northam

Lieutenant Governor of Virginia





The Work

Lead the Challenged Schools Initiative

Enhance educational outcomes and workforce readiness in Petersburg, Norfolk, and Richmond by facilitating a replicable model to improve student achievement through high quality partnerships, including wraparound services

Lead the Classrooms not Courtrooms Initiative

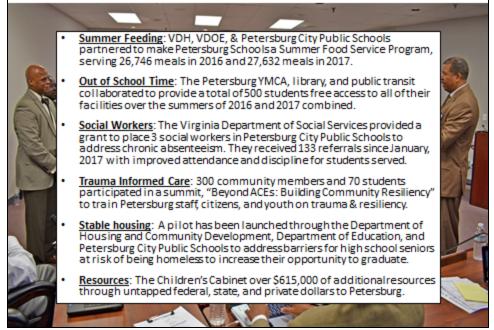
Reduce student suspensions, expulsions, referrals to law enforcement, and the disparate impact of these practices on minorities and students with disabilities

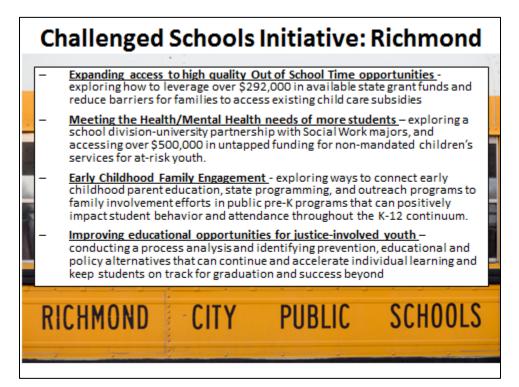
Advance policy

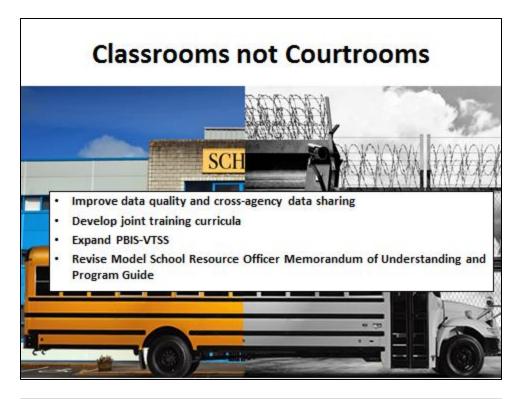
Enable greater access to prevention services, high quality physical and behavioral health, nutrition, early childhood programs, stable housing, workforce training, social services, and community supports through schools and other convenient points of service



Challenged Schools Initiative: Petersburg







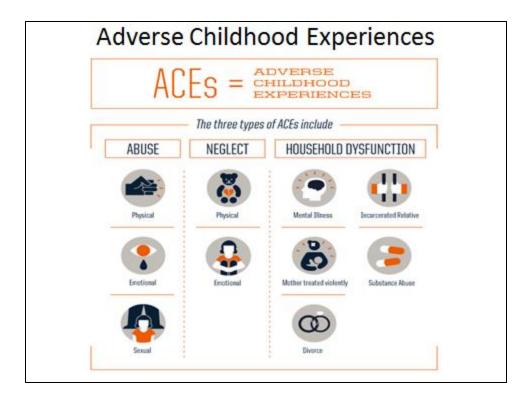


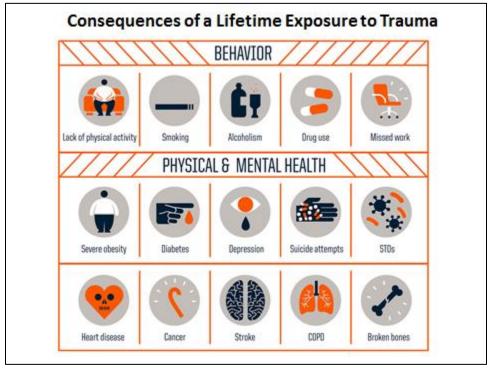


Defining Trauma

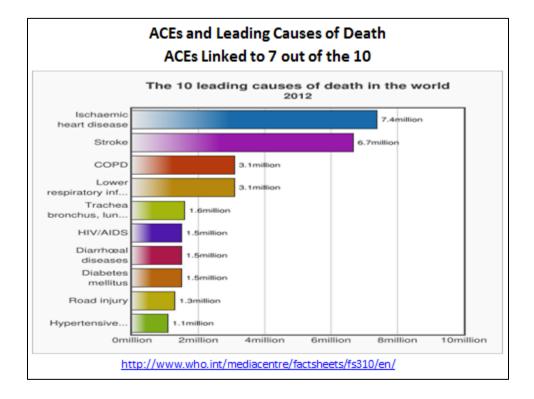
Individual trauma results from an event, series of events or set of circumstances that is experienced by an individual as physically or emotionally harmful or life threatening and that has lasting adverse effects on the individual's functioning and mental, physical, social, emotional or spiritual well-being.

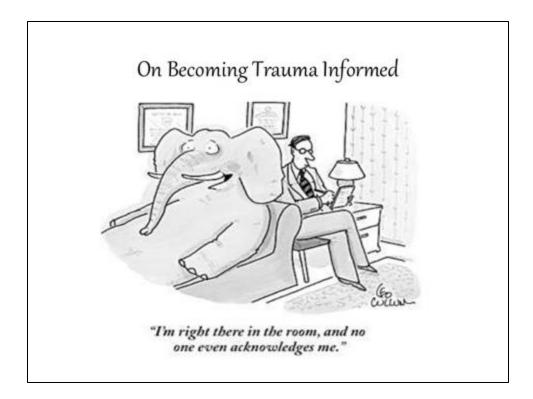
- SAMHSA definition 2014

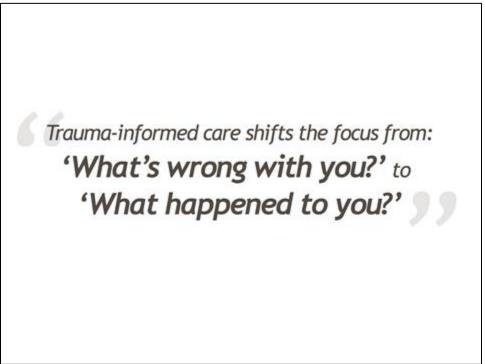




ACE Score	Risk
4	- 260% more likely to develop COPD
-	 500% more likely to develop corb 500% more likely to develop alcoholism
	 Females are 500% more likely to become victims of domestic violence.
	 Females are almost 900% more likely to become victims of rape
	 242% more likely to smoke
	 222% more likely to become obese
	 357% more likely to experience depression
	 443% more likely to use illicit drugs
	 1133% more likely to use injected drugs
	 298% more likely to contract an STD
	 1525% more likely to attempt suicide
	 555% more likely to develop alcoholism
6	- 250% more likely to become adult smoker
	 A male child with an ACE score of 6 has a 4,600% increase in the
	likelihood that he will become an IV drug user later in life
	 More likely to die 20 years younger than a person with no ACEs
7	 Adult suicide attempts increased 3,000%
	 Childhood and adolescent suicide attempts 5,100%
	 5,000% more likely to develop hallucinations
	 Increased the risk of suicide attempts 51-fold among
	children/adolescents









FACT

- The Family and Children's Trust Fund (FACT) is a public-private partnership established through legislation in 1986
- Purpose: to raise and distribute funds for the prevention and treatment of family violence across the life span
- Funding provided through license plate sales, state tax check off program and donations
- Governed by a gubernatorial appointed Board of Trustees
- Administrative support provided by the VA Dept. of Social Services
 - Coordinate the Child Abuse and Neglect Advisory Committee formally the Governor's Advisory Committee on Child Abuse and Neglect

